25 YEAR FINANCIAL PLAN



2016-2040

GRANT WATER & SANITATION DISTRICT

This 25 Year Financial Plan for the Grant Water & Sanitation District evaluates the District's revenue requirements and rate structure required to meet the District's operating and maintenance expenses as well as capital improvements projected for the years 2016 to 2040

25 YEAR FINANCIAL PLAN

For the Grant Water & Sanitation District

Board of Directors

DATED MARCH 15, 2017

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25 YEAR FINANCIAL PLAN

GRANT WATER & SANITATION DISTRICT

OVERVIEW

This 25 year financial plan has been prepared for the Grant Water & Sanitation District using the information provided in the District's 25 year Capital Improvements Plan (CIP) prepared by the District's engineering consultant, Martin/Martin, Inc., which was completed in March, 2017. The purpose of this financial plan is to analyze the District's funding requirements over the next 25 years for both operations and capital improvements and develop a long range revenue plan that will generate the funds needed to maintain and rehabilitate the District's infrastructure on a proactive basis as it ages. The goal is to avoid large fluctuations in customer rates and maintain an adequate level of capital reserves.

BACKGROUND INFORMATION

The District was formed in 1964, as a quasi-municipal entity governed by the Colorado Special District Act, to provide water and sanitary sewer service to its service area which is highlighted in purple on the map below. The District serves the Grant Ranch area including the commercial properties on the east side of Wadsworth from Belleview to the medical office buildings south of Bowles Avenue. Clement Park, Columbine Library, and the Raccoon Creek Golf Course are also in the district.

District Map

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W Coal Mine Ave

The District provides water and sanitary sewer services to its customers primarily through intergovernmental agreements. In 1987 the District participated in the cost of water mains constructed by the Denver Board of Water Commissioners (Denver Water) to acquire the right to sufficient capacity in the water mains to serve the District's customers. The District does not own or have maintenance responsibility for any of the water mains serving the District. Denver Water charges the District's customers directly for their water service as stipulated in the District's total service agreement with Denver Water.

Sanitary sewer service is provided by the District within its service area, however, the District does not directly provide sewage treatment service. That service is provided through the District's agreement with the City of Littleton. In order for the District to transmit the sewage from its service area to the Littleton/Englewood Bi-City treatment plant, the District uses the sewer interceptors of both the Platte Canyon Water and Sanitation District and the Southwest Metropolitan Water and Sanitation District. The District purchased capacity in these Districts' lines through service agreements which include cost sharing requirements for system rehabilitation costs. The City of Littleton charges the District's customers directly for the sewage treatment service. The District bills a sewer service fee to all its customers to cover the costs of maintaining the sanitary sewer lines owned by the District and for any cost sharing required by the Platte Canyon or Southwest Metropolitan Districts for rehabilitation projects.

The District also provides underdrain service to the homes in the Grant Ranch. When the Grant Ranch was developed in the 1990's, a high ground water table was found. The developer installed a common underdrain system that the foundation drains for all the homes could tie into that provided a simple gravity system for eliminating the ground water. The District agreed to take over the ownership and maintenance of the underdrain system. The District bills an underdrain service fee to its residential customers to cover the costs of maintaining the system.

The infrastructure owned and maintained by the District includes approximately 22 miles of sanitary sewer mains, 15 miles of underdrain mains and 935 manholes, as well as two sanitary sewer lift stations with close to 2,400 lineal feet of force main.

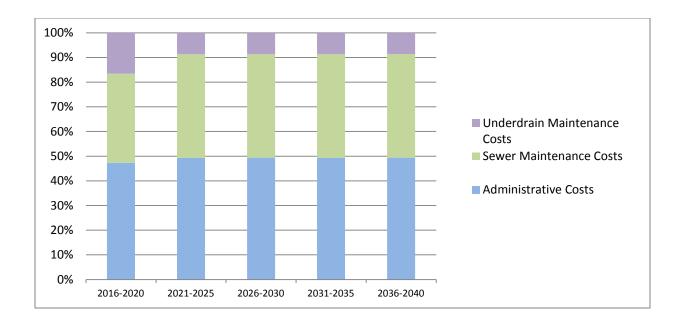
OPERATING COSTS

The District operates as an enterprise fund and therefore charges fees for the services it provides to its customers. It levies no taxes and has no outstanding debt. The District has no employees and all operations and administrative functions are contracted. The District's annual operating costs are tracked in three main categories; administrative, sewer maintenance and underdrain maintenance.

For this financial plan's 25 year planning period, the District's operating costs are estimated below. An overall inflation rate of 3% per year was applied to the District's projected operating costs using the District's actual costs for 2016 and budgeted costs for 2017 as the base years.

5 Year Period	2016-2020	2021-2025	2026-2030	2031-2035	2036-2040
Administrative Costs	1,181,344	1,394,817	1,620,383	1,871,079	2,172,500
Sewer Maintenance Costs	903,384	1,187,402	1,376,525	1,595,769	1,849,934
Underdrain Maintenance Costs	413,089	244,676	283,646	328,823	378,843
TOTAL OPERATING COSTS	\$ 2,498,267	\$ 2,826,895	\$ 3,280,554	\$ 3,795,671	\$ 4,401,277

Until about 2011, the District's underdrain maintenance costs accounted for less than 6% of the District's total operating costs. This was mainly because the District's cleaning schedule for the underdrain system was only on an every four year cycle. When the District started encountering problems getting a jetting head through the mains, further investigations with a TV camera found large deposits of calcium had been building up in underdrain mains. The District then embarked upon a very costly remediation program to eliminate the calcium deposits in the underdrain system. From 2012 to 2017, the underdrain maintenance costs averaged nearly 26% of the District's operating costs. The District anticipates completing the underdrain remediation program in 2017, after which the underdrain maintenance costs are projected to make up approximately 10% of the District's operating costs. These maintenance costs will include a more frequent cleaning schedule for the underdrains system with one third of the system being cleaned and televised every year. An annual cleaning schedule will be implemented for those areas where large calcium carbonate deposits were found in the underdrain mains.



The District's administrative costs are estimated to be about 50% of the total operating costs for the 25 year planning period. The costs include general operating expenses for insurance, meetings, director fees, elections and public relations which make up approximately 18% to 20% of the total administrative costs. The remaining 80% to 82% of the District's administrative costs are for professional services including accounting, audit, engineering, legal and management services. The District relies on contracted professional services to manage and operate the District.

The District's sewer maintenance costs averaged about 15% of its total operating costs for the 10 year period preceding 2016. Sewer maintenance costs are projected to exceed 40% of the total operating costs from 2016 to 2040 as the sewer system ages.

The District's sewer maintenance costs make up the remaining portion of the District's operating costs and closely match the District's administrative costs for the 25 year planning period. The District's sewer maintenance costs averaged about 15% of its total operating costs for the 10 year period preceding 2016. Looking forward from 2016 to 2040, sewer maintenance costs are projected to make up approximately 42% of the total operating costs. This large increase in sewer maintenance costs is anticipated due to the aging of the District's sewer system. Development first started occurring in the District in the early 1980's and the sewer infrastructure installed at that time is now reaching the end of its 40 year life cycle. The largest portion of the District was developed in the 1990's when PVC pipe was available. As is explained in the District's 25 year CIP, the life cycle for PVC pipe has not been documented yet but its useful life could be as much as 50 to 100 years. The District's 25 year CIP uses an estimated design life of 75 years so none of the District's PVC infrastructure is scheduled for replacement due to age. However, because PVC is more susceptible to earth movement, sags and deformations are more likely to cause the newer portion of the District's sewer system to require more frequent cleaning. When the sags and deformations reach a point that flow is impeded in the system, point repairs will be needed. The District's sewer maintenance costs for the 25 year planning period have been increased to include more frequent cleaning and point repairs as identified in the 25 year CIP.

CAPITAL PROJECT COSTS

The District's 25 year CIP identifies a five phase capital improvements plan that allows the District to be proactive rather than reactive to the rehabilitation needs of its sewer and underdrain infrastructure. The system rehabilitation has been prioritized for those facilities that have the greatest need for replacement which allows the District to minimize unscheduled repairs and unplanned operating costs. A summary of the capital costs identified over the 25 year planning period is shown below.

5 Year	Phase I	Phase II	Phase III	Phase IV	Phase V	25 Year Total
Period	2016-2020	2021-2025	2026-2030	2031-2035	2036-2040	
Projected Capital Costs	\$ 962,566	\$ 1,151,510	\$ 1,324,200	\$ 1,230,670	\$ 1,051,460	\$ 5,720,406

In the first phase of the CIP, the District's lift stations and sanitary sewer collection system will require the majority of the capital costs projected. In the remaining phases of the CIP, the majority of the costs will be expended for main replacements to mitigate sags and deformations. Capital expenditures are projected in all phases for manhole linings and for ongoing replacement of lift station equipment.

REVENUE REQUIREMENTS

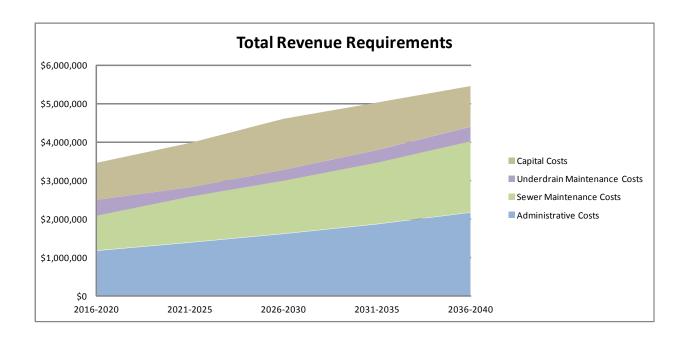
Based on the operating and capital project costs identified above, the total revenue requirements for the District are shown in the charts on the next page. On average for the 25 year planning period, operating costs comprise 75% of the total revenue requirements and capital costs comprise 25%.

For the first five year period of the plan, the District's average annual operating expenditures are estimated at \$499,670 and the average annual capital costs are estimated at \$192,515, together totaling approximately \$692,185 of annual costs. For the remaining Phases II through V, the average annual operating costs are projected to grow by 76% with the average operating expenditures estimated to be over \$880,000 a year in Phase V. The capital expenditures planned for the 25 year period are expected to grow over the first three phases and then level out such that the overall increase over 25 years will be 9.24%.

GRANT WATER & SANITATION DISTRICT

Revenue Requirements 2016 - 2040

5 Year Period	2	2016-2020	2	2021-2025	2	2026-2030	2	2031-2035	2	2036-2040	2	25 Year Total
Administrative Costs		1,181,344		1,394,817		1,620,383		1,871,079		2,172,500		8,240,122
Sewer Maintenance Costs		903,834		1,187,402		1,376,525		1,595,769		1,849,934		6,913,465
Underdrain Maintenance Costs		413,089		244,676		283,646		328,823		378,843		1,649,077
TOTAL OPERATING COSTS	\$	2,498,267	\$	2,826,895	\$	3,280,553	\$	3,795,671	\$	4,401,277	\$	16,802,664
TOTAL CAPITAL COSTS	\$	962,566	\$	1,151,510	\$	1,324,200	\$	1,230,670	\$	1,051,460	\$	5,720,406
TOTAL REVENUE REQUIRED	\$	3,460,833	\$	3,978,405	\$	4,604,753	\$	5,026,341	\$	5,452,737	\$	22,523,070
Operating Revenues		\$2,774,690		\$2,826,895		\$3,280,553	_	\$3,795,671		\$4,401,277	\$	17,079,087
Capital Revenues		\$1,329,695		\$1,537,237		\$1,412,436		\$1 , 272 , 224		\$1,104,748	\$	6,656,340
TOTAL REVENUES		\$4,104,385		\$4,364,132		\$4,692,990		\$5,067,896		\$5,506,025	\$	23,735,427
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Funding (from)/to Reserves		\$643,553		\$385,727		\$88,236		\$41,554		\$53,288		\$1,212,357
Net Capital Reserve Balance		\$2,863,616		\$3,249,342		\$3,337,578		\$3,379,133		\$3,432,420		



REVENUE SOURCES

There are two revenue sources the District plans to use to fund its total revenue requirements. The District's main source of revenue is generated through service fees charged to its customer base. The second source is from interest earnings on the District's operating and capital reserves, however, this source is very limited with the current low interest rate environment. The District's interest earnings on its operating cash and capital reserves are projected to provide only 21% of the revenues needed to fund the District's 25 year CIP.

The District's capital reserves are a third funding source should annual expenditures exceed annual earnings, however, the District tries to limit the use of its reserves for emergencies only. The District's minimum level of capital reserves is \$2.5 million, which the District's Board of Directors set many years ago as a goal to reach by the year 2018. This goal was set as part of the District's efforts to reduce operating costs. The District was able to cut its annual insurance premium in half if it raised its insurance deductible to \$1,000,000 per occurrence, thus insuring for a catastrophic event only. The District began building its capital reserves so funds would be available to pay the insurance deductible should a catastrophic event occur. The District's capital reserves are projected to grow by \$932,420 above the \$2.5 million minimum by the year 2040.

The District's capital reserves are invested in various agency bonds, certificates of deposit, and investment pools. The District's investment policy is simply to adhere to the Colorado Revised Statutes governing Special District investments (C.R.S. 24-75-601) which limits investments for terms no longer than five years or less depending on the type of investment. As stated earlier, the District earns modest interest on its capital reserve fund which helps offset the costs of capital projects. The District's interest earnings on its capital reserves for 2015 and 2016 have been 1.3% and 1%, respectively. The interest earnings for 2017 are projected to be 1.12%. The estimated interest earnings on the District's capital reserves for the remaining years of the 25 year plan are based on a conservative, gradual increase of long term interest rates which are projected to increase to only 2% by the year 2040.

In addition to its capital reserves, the District has set its minimum operating cash level at \$150,000, with an additional \$200,000 reserve set aside for unexpected major repairs. These funds are kept in liquid bank accounts that earn little or no interest. The interest earnings on the District's operating cash is projected at less than \$700 a year, totaling less than \$15,000 for the entire 25 year plan.

Although there are other revenue sources available such as revenue bonds and levying property taxes to fund the District's revenue requirements, the District's Board of Directors considers these funding sources expensive and would require the District to charge its customers more for the same service if it relied on these sources.

Over the 25 year span of the financial plan, the District's single family residential customers, multi-family residential customers and commercial customers will see an average annual rate increase of no more than 1%, 2.1% and 2.1%, respectively

SERVICE FEES

As mentioned earlier, the District's main source of revenues is from the service fees it charges its customers. Until this 25 year financial plan was developed, the District set its service fees annually based on the projected revenue requirements of the District for the coming year. This method seemed reasonable until the District's infrastructure started aging and the calcium buildup was discovered in the District's underdrain mains. When significant maintenance and capital projects were identified that needed to be addressed quickly, the District relied on its reserves to fund the projects so the impact on customers' annual service fees would be limited. Unfortunately, when the District's capital reserves were diminished to almost half and interest rates began to drop to very low levels, the District found that the interest earnings on its reserves could no longer be relied on to offset the District's increasing revenue requirements. The District's Board of Directors had to start raising rates significantly in order to fund its operating and capital project costs. Understandably, the rate increases were not received well by the District's customers. At this point, the District decided to take a proactive approach to its revenue requirements and engaged its engineering and management consultants to develop a 25 year plan that would identify the probable maintenance and rehabilitation needs for the District's infrastructure for the next 25 years and a financial plan that would fund the costs projected with modest rate increases. The service fee rate structure developed for this 25 year financial plan is summarized below. Over the 25 year span of the financial plan, the District's single family residential customers, multi-family residential customers and commercial customers will see an average annual rate increase of no more than 1%, 2.1% and 2.1%, respectively.

RATE PROJECTIONS

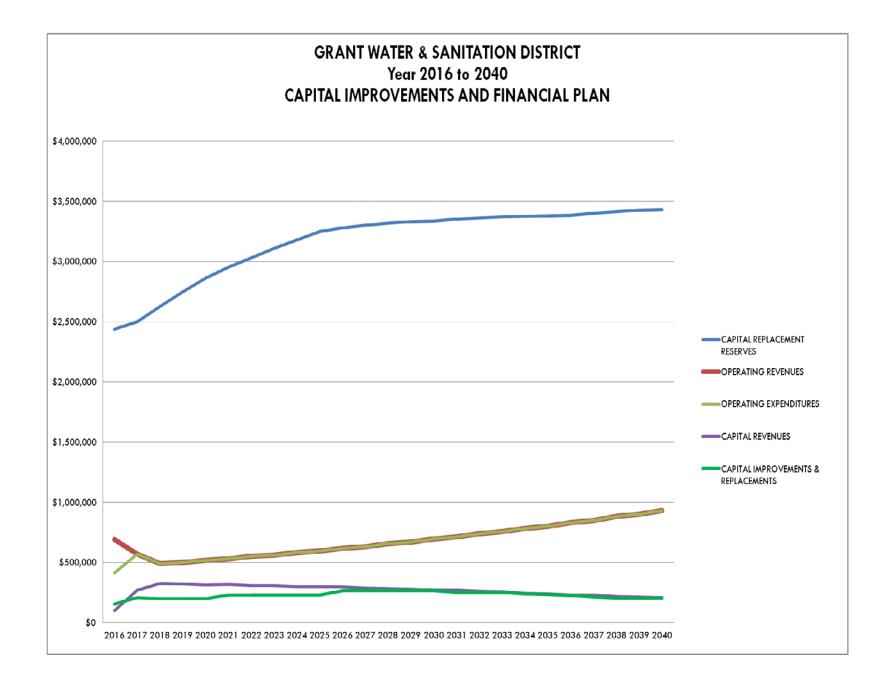
5 Year Period	2016-2020	2021-2025	2026-2030	2031-2035	2036-2040
Single Family Rate Change	2016 Rate: \$280 2020 Rate: \$293	2021 Rate: \$297 2025 Rate: \$305	2026 Rate: \$307 2030 Rate: \$315	2031 Rate: \$318 2035 Rate: \$330	2036 Rate: \$332 2040 Rate: \$344
Average Annual % Change	.9%	.8%	.7%	1.0%	.8%
Multi Family Rate Change	2016 Rate: \$101.30/unit 2020 Rate: \$108/unit	2021 Rate: \$110/unit 2025 Rate: \$112/unit	2026 Rate: \$113/unit 2030 Rate: \$117/unit	2031 Rate: \$118/unit 2035 Rate: \$124/unit	2036 Rate: \$126/unit 2040 Rate: \$137/unit
Average Annual % Change	1.3%	.7%	.9%	1.2%	2.1%
Commercial Rate Change	2016 Rate: \$2.60 per 1,000 gallons 2020 Rate: \$2.80 per 1,000 gallons	2021 Rate: \$2.85 per 1,000 gallons 2025 Rate: \$3.02 per 1,000 gallons	2026 Rate: \$3.07 per 1,000 gallons 2030 Rate: \$3.31 per 1,000 gallons	2031 Rate: \$3.37 per 1,000 gallons 2035 Rate: \$3.62 per 1,000 gallons	2036 Rate: \$3.70 per 1,000 gallons 2040 Rate: \$4.00 per 1,000 gallons
Average Annual % Change	1.5%	1.6%	1.9%	1.9%	2.1%

With the above projected rate schedule, the District will generate adequate service fee revenues that will fund, along with interest earnings, 100% of the District's projected operating and capital costs. Additionally, \$1.2 million dollars will be added to the District capital reserves over the 25 year period. A detailed table of the District's rate projections by year, customer type and cost center along with the assumptions used for customer type cost allocations is provided in Appendix A. The District tracks its operating costs by four cost centers; administration, residential sewer, commercial sewer and underdrain. These costs are allocated to customer types based on the degree to which they use the District's infrastructure. For instance, commercial customers are not allocated any costs for the District's underdrain system because they do not use the system. However, the District's commercial customers put more of a burden on the District's sewer system, especially commercial customers like restaurants who have onsite food preparation. Most of the District's sewer mains that serve the commercial areas of the District require more frequent maintenance and accelerated deterioration of the District's mains and manholes is prevalent in these areas. This is the main reason why the rate increases for the Districts commercial customers are higher than for its residential customers.

A summary of the District's costs, revenues and capital reserves for the 25 year plan is shown in the table below and the chart on page 11. Appendix B has the complete detail by year of this information.

COSTS, REVENUES & RESERVES

5 Year Period	2	2016-2020	2	2021-2025	2	2026-2030	2	2031-2035	2	2036-2040	2	25 Year Total
Administrative Costs		1,181,344		1,394,817		1,620,383		1,871,079		2,172,500		8,240,122
Sewer Maintenance Costs		903,834		1,187,402		1,376,525		1,595,769		1,849,934		6,913,465
Underdrain Maintenance Costs		413,089		244,676		283,646		328,823		378,843		1,649,077
TOTAL OPERATING COSTS	\$	2,498,267	\$	2,826,895	\$	3,280,553	\$	3,795,671	\$	4,401,277	\$	16,802,664
TOTAL CAPITAL COSTS	\$	962,566	\$	1,151,510	\$	1,324,200	\$	1,230,670	\$	1,051,460	\$	5,720,406
TOTAL REVENUE REQUIRED	\$	3,460,833	\$	3,978,405	\$	4,604,753	\$	5,026,341	\$	5,452,737	\$	22,523,070
Operating Revenues		\$2,774,676		\$2,826,895	_	\$3,280,553		\$3,795,671		\$4,401,277	\$	17,079,073
Capital Revenues		\$1,329,695		\$1,537,237		\$1,412,436		\$1,272,224		\$1,104,748	\$	6,656,340
TOTAL REVENUES		\$4,104,371		\$4,364,132		\$4,692,990		\$5,067,896		\$5,506,025	\$	23,735,413
Funding (from)/to Reserves		\$643,539		\$385,727		\$88,236		\$41,554		\$53,288		\$1,212,343
Net Capital Reserve Balance		\$2,863,616		\$3,249,342		\$3,337,579		\$3,379,133		\$3,432,421		



APPENDIX A

RATE PROJECTIONS - YEARS 2016 TO 2040

RATES		2016	2017	2018	2019	2020
Administrative Fee	\$	65.44	\$ 61.96	\$ 65.37	\$ 65.75	\$ 69.26
Overage Fee Per 1000 gal.	\$	2.20	\$ 2.20	\$ 2.20	\$ 2.20	\$ 2.20
Base Sewer Fee	\$	51.56	\$ 59.14	\$ 61.83	\$ 63.69	\$ 65.58
Base Underdrain Fee	\$	146.00	\$ 93.65	\$ 27.80	\$ 28.62	\$ 29.48
Total Base Fees	\$	263.00	\$ 214.75	\$ 155.00	\$ 158.06	\$ 164.32
Sewer Capital Fee	\$	1 <i>7</i> .00	\$ 60.40	\$ 60.00	\$ 61.00	\$ 59.00
Underdrain Capital Reserve Fee	_	-	\$ 13.35	\$ 75.76	\$ 72.46	\$ 69.17
Total Capital Reserve Fees	\$	17.00	\$ 73.75	\$ 135.76	\$ 133.46	\$ 128.17
Single Family Residential Minimum Bill	\$	280.00	\$ 288.50	\$ 290.76	\$ 291.52	\$ 292.49
Administrative Fee	\$	46.62	\$ 43.95	\$ 46.31	\$ 46.59	\$ 49.07
Base Sewer Fee	\$	42.68	\$ 29.90	\$ 31.1 <i>7</i>	\$ 32.11	\$ 33.07
Base Underdrain Fee	\$	146.00	\$ 93.65	\$ 27.78	\$ 28.62	\$ 29.48
Total Base Fees	\$	235.30	\$ 167.50	\$ 105.26	\$ 107.31	\$ 111.61
Sewer Capital Fee	\$	12.00	\$ 30.45	\$ 28.00	\$ 28.00	\$ 26.00
Underdrain Capital Reserve Fee		-	\$ 13.35	\$ 75.76	\$ 72.46	\$ 69.17
Total Capital Reserve Fees	\$	12.00	\$ 43.80	\$ 103.76	\$ 100.46	\$ 95.1 <i>7</i>
Multifamily Unit W/ Underdrain Minimum Bill	\$	247.30	\$ 211.30	\$ 209.02	\$ 207.78	\$ 206.78
Multifamily Unit W/O Underdrain Minimum Bill	\$	101.30	\$ 104.30	\$ 105.48	\$ 106.69	\$ 108.14
Base Sewer Fee per 1,000 Gallons	\$	1.36	\$ 1.06	\$ 1.10	\$ 1.12	\$ 1.15
Administrative Fee per 1,000 Gallons	\$	0.99	\$ 0.76	\$ 0.80	\$ 0.81	\$ 0.85
Capital Reserve Fee per 1,000 Gallons	\$	0.25	\$ 0.85	\$ 0.81	\$ 0.81	\$ 0.80
Total Commercial Rate per 1000/gallons	\$	2.60	\$ 2.67	\$ 2.71	\$ 2.74	\$ 2.80
Single Family Rate Increase			3.04%	0.78%	0.26%	0.33%
Multi-Family Rate Increase			2.95%	1.13%	1.15%	1.35%
Commercial Rate Increase			2.23%	1.50%	1.11%	2.15%

RATES		2021		2022		2023		2024	2025
Administrative Fee	\$	69.76	\$	71.85	\$	72.44	\$	74.62	\$ 75.30
Overage Fee Per 1000 gal.	\$	2.20	\$	2.20	\$	2.20	\$	2.20	\$ 2.20
Base Sewer Fee	\$	67.55	\$	69.57	\$	71.66	\$	73.8 1	\$ 76.03
Base Underdrain Fee	\$	30.36	\$	31.27	\$	32.21	\$	33.17	\$ 34.17
Total Base Fees	\$	167.66	\$	172.70	\$	176.31	\$	181.61	\$ 185.49
Sewer Capital Fee	_	56.00	\$	56.00	\$	56.00	\$	56.00	\$ 56.00
Underdrain Capital Reserve Fee	_	73.12	\$	69.17	\$	67.85	\$	64.56	\$ 63.24
Total Capital Reserve Fees	\$	129.12	\$	125.17	\$	123.85	\$	120.56	\$ 119.24
Single Family Residential Minimum Bill	\$	296.79	\$	297.87	\$	300.17	\$	302.17	\$ 304.73
Administrative Fee	\$	49.43	\$	50.92	\$	51.33	\$	52.88	\$ 53.36
Base Sewer Fee	\$	34.06	\$	35.09	\$	36.14	\$	37.22	\$ 38.34
Base Underdrain Fee	\$	30.36	\$	31.27	\$	32.21	\$	33.17	\$ 34.17
Total Base Fees	_	113.85	\$	117.27	\$	119.68	\$	123.28	\$ 125.86
Sewer Capital Fee	\$	25.00	\$	23.00	\$	23.00	\$	21.00	\$ 20.00
Underdrain Capital Reserve Fee	_	73.12	\$	69.17	\$	67.85	\$	64.56	\$ 63.24
Total Capital Reserve Fees	\$	98.12	\$	92.17	\$	90.85	\$	85.56	\$ 83.24
Multifamily Unit W/ Underdrain Minimum Bill	\$	211.98	\$	209.44	\$	210.53	\$	208.83	\$ 209.11
Multifamily Unit W/O Underdrain Minimum Bill	\$	108.49	\$	109.00	\$	110.47	\$	111.10	\$ 111.69
Base Sewer Fee per 1,000 Gallons	\$	1.18	\$	1.22	\$	1.25	\$	1.29	\$ 1.33
Administrative Fee per 1,000 Gallons	\$	0.86	\$	0.88	\$	0.89	\$	0.92	\$ 0.93
Capital Reserve Fee per 1,000 Gallons	\$	0.81	\$	0.79	\$	0.78	\$	0.76	\$ 0.76
Total Commercial Rate per 1000/gallons	\$	2.85	\$	2.89	\$	2.92	\$	2.97	\$ 3.02
Single Family Rate Increase		1.47%		0.36%		0.77%		0.67%	0.85%
Multi-Family Rate Increase		0.33%		0.47%		1.35%		0.57%	0.53%
Commercial Rate Increase		1.81%		1.45%		1.17%		1.52%	1.58%
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RATES		2026	2027	2028	2029	2030
Administrative Fee	\$	<i>77.</i> 56	\$ 78.32	\$ 80.67	\$ 81.53	\$ 83.98
Overage Fee Per 1000 gal.	\$	2.20	\$ 2.20	\$ 2.20	\$ 2.20	\$ 2.20
Base Sewer Fee	\$	78.31	\$ 80.66	\$ 83.08	\$ 85.57	\$ 88.13
Base Underdrain Fee	\$	35.20	\$ 36.25	\$ 37.34	\$ 38.46	\$ 39.61
Total Base Fees	\$	191.06	\$ 195.23	\$ 201.09	\$ 205.55	\$ 211.73
Sewer Capital Fee	\$	57.00	\$ 58.00	\$ 58.00	\$ 59.00	\$ 60.00
Underdrain Capital Reserve Fee	\$	59.29	\$ 55.99	\$ 51.38	\$ 48.09	\$ 42.82
Total Capital Reserve Fees	\$	116.29	\$ 113.99	\$ 109.38	\$ 107.09	\$ 102.82
Single Family Residential Minimum Bill	\$	307.35	\$ 309.22	\$ 310.47	\$ 312.64	\$ 314.54
Administrative Fee	\$	54.96	\$ 55.50	\$ <i>57</i> .1 <i>7</i>	\$ 57.77	\$ 59.51
Base Sewer Fee	\$	39.49	\$ 40.67	\$ 41.89	\$ 43.15	\$ 44.45
Base Underdrain Fee	\$	35.20	\$ 36.25	\$ 37.34	\$ 38.46	\$ 39.61
Total Base Fees	\$	129.64	\$ 132.42	\$ 136.40	\$ 139.38	\$ 143.57
Sewer Capital Fee	\$	18.00	\$ 17.00	\$ 15.00	\$ 15.00	\$ 13.00
Underdrain Capital Reserve Fee	_	59.29	\$ 55.99	\$ 51.38	\$ 48.09	\$ 42.82
Total Capital Reserve Fees	\$	77.29	\$ 72.99	\$ 66.38	\$ 63.09	\$ 55.82
Multifamily Unit W/ Underdrain Minimum Bill	\$	206.93	\$ 205.42	\$ 202.78	\$ 202.47	\$ 199.39
Multifamily Unit W/O Underdrain Minimum Bill	\$	112.45	\$ 113.17	\$ 114.06	\$ 115.92	\$ 116.95
Base Sewer Fee per 1,000 Gallons		1.37	\$ 1.41	\$ 1.45	\$ 1.50	\$ 1.54
Administrative Fee per 1,000 Gallons		0.95	\$ 0.96	\$ 0.99	\$ 1.00	\$ 1.03
Capital Reserve Fee per 1,000 Gallons	\$	0.75	\$ 0.75	\$ 0.74	\$ 0.75	\$ 0.74
Total Commercial Rate per 1000/gallons	\$	3.07	\$ 3.12	\$ 3.19	\$ 3.25	\$ 3.31
Single Family Rate Increase		0.86%	0.61%	0.40%	0.70%	0.61%
Multi-Family Rate Increase		0.68%	0.64%	0.78%	1.63%	0.89%
Commercial Rate Increase		1.91%	1.64%	1.96%	2.01%	2.00%

RATES	2031	2032	2033	2034	2035
Administrative Fee	\$ 84.93	\$ 87.48	\$ 88.54	\$ 92.72	\$ 93.94
Overage Fee Per 1000 gal.	\$ 2.20	\$ 2.20	\$ 2.20	\$ 2.20	\$ 2.20
Base Sewer Fee	\$ 90.78	\$ 93.50	\$ 96.31	\$ 99.20	\$ 102.17
Base Underdrain Fee	\$ 40.80	\$ 42.02	\$ 43.29	\$ 44.58	\$ 45.92
Total Base Fees	\$ 216.51	\$ 223.01	\$ 228.13	\$ 236.51	\$ 242.03
Sewer Capital Fee	 62.00	\$ 64.00	\$ 65.00	\$ 65.00	\$ 65.00
Underdrain Capital Reserve Fee	\$ 39.53	\$ 33.60	\$ 30.30	\$ 25.69	\$ 22.40
Total Capital Reserve Fees	\$ 101.53	\$ 97.60	\$ 95.30	\$ 90.69	\$ 87.40
Single Family Residential Minimum Bill	\$ 318.04	\$ 320.61	\$ 323.44	\$ 327.20	\$ 329.43
Administrative Fee	\$ 60.18	\$ 61.99	\$ 62.74	\$ 65.71	\$ 66.57
Base Sewer Fee	\$ 45.78	\$ 47.15	\$ 48.57	\$ 50.02	\$ 51.52
Base Underdrain Fee	\$ 40.80	\$ 42.02	\$ 43.29	\$ 44.58	\$ 45.92
Total Base Fees	\$ 146.76	\$ 151.17	\$ 154.59	\$ 160.31	\$ 164.01
Sewer Capital Fee	\$ 12.00	\$ 10.00	\$ 10.00	\$ 7.00	\$ 6.00
Underdrain Capital Reserve Fee	39.53	\$ 33.60	\$ 30.30	\$ 25.69	\$ 22.40
Total Capital Reserve Fees	\$ 51.53	\$ 43.60	\$ 40.30	\$ 32.69	\$ 28.40
Multifamily Unit W/ Underdrain Minimum Bill	\$ 198.29	\$ 194.77	\$ 194.90	\$ 193.01	\$ 192.41
Multifamily Unit W/O Underdrain Minimum Bill	\$ 117.96	\$ 119.14	\$ 121.31	\$ 122.73	\$ 124.09
Base Sewer Fee per 1,000 Gallons	\$ 1.59	\$ 1.64	\$ 1.69	\$ 1.74	\$ 1.79
Administrative Fee per 1,000 Gallons	1.04	\$ 1.07	\$ 1.09	\$ 1.14	\$ 1.15
Capital Reserve Fee per 1,000 Gallons	\$ 0.74	\$ 0.72	\$ 0.72	\$ 0.68	\$ 0.68
Total Commercial Rate per 1000/gallons	\$ 3.37	\$ 3.43	\$ 3.49	\$ 3.56	\$ 3.62
Single Family Rate Increase	1.11%	0.81%	0.88%	1.16%	0.68%
Multi-Family Rate Increase	0.86%	1.00%	1.82%	1.17%	1.11%
Commercial Rate Increase	1.75%	1.75%	1.81%	1.77%	1.88%

RATES		2036		2037	2038	2039	2040
Administrative Fee	\$	96.76	\$	98.10	\$ 101.04	\$ 102.51	\$ 105.58
Overage Fee Per 1000 gal.	\$	2.20	\$	2.20	\$ 2.20	\$ 2.20	\$ 2.20
Base Sewer Fee	\$	105.24	\$	108.39	\$ 111.65	\$ 115.00	\$ 118.45
Base Underdrain Fee	\$	47.30	\$	48.72	\$ 50.18	\$ 51.69	\$ 51.69
Total Base Fees	\$	249.30	\$	255.21	\$ 262.87	\$ 269.19	\$ 275.71
Sewer Capital Fee	\$	65.00	\$	68.00	\$ 68.00	\$ 69.00	\$ 68.00
Underdrain Capital Reserve Fee	\$	17.13	\$	11.86	\$ 5.93	\$ 0.66	\$ -
Total Capital Reserve Fees	\$	82.13	\$	79.86	\$ 73.93	\$ 69.66	\$ 68.00
Single Family Residential Minimum Bill	\$	331.43	\$	335.07	\$ 336.80	\$ 338.85	\$ 343.71
Administrative Fee	\$	68.57	\$	69.51	\$ 71.60	\$ 72.64	\$ 74.82
Base Sewer Fee	\$	53.07	\$	54.66	\$ 56.30	\$ 57.99	\$ 59.73
Base Underdrain Fee	,	47.30	\$	48.72	\$ 50.18	\$ 51.69	\$ 51.69
Total Base Fees	_	168.94	\$	172.89	\$ 178.08	\$ 182.31	\$ 186.23
Sewer Capital Fee		4.00	\$	4.00	\$ 3.00	\$ 3.00	\$ 2.00
Underdrain Capital Reserve Fee		17.13	\$	11.86	\$ 5.93	\$ 0.66	\$ -
Total Capital Reserve Fees	\$	21.13	\$	15.86	\$ 8.93	\$ 3.66	\$ 2.00
Multifamily Unit W/ Underdrain Minimum Bill	\$	190.06	\$	188.75	\$ 187.01	\$ 185.97	\$ 188.23
Multifamily Unit W/O Underdrain Minimum Bill	\$	125.64	\$	128.17	\$ 130.90	\$ 133.63	\$ 136.55
			١.				
Base Sewer Fee per 1,000 Gallons		1.84	\$	1.90	\$ 1.95	\$ 2.01	\$ 2.07
Administrative Fee per 1,000 Gallons		1.19	\$	1.21	\$ 1.24	\$ 1.26	\$ 1.30
Capital Reserve Fee per 1,000 Gallons		0.67	\$	0.67	\$ 0.65	\$ 0.65	\$ 0.63
Total Commercial Rate per 1000/gallons	\$	3.70	\$	3.77	\$ 3.85	\$ 3.92	\$ 4.00
Single Family Rate Increase		0.61%		1.10%	0.52%	0.61%	1.44%
Multi-Family Rate Increase		1.25%		2.02%	2.13%	2.08%	2.19%
Commercial Rate Increase		2.16%		1.94%	1.94%	1.99%	1.99%

APPENDIX B

DETAILED FINANCIAL PLAN - YEARS 2016-2040

Short-Term Interest Rate Projections	0.10%	0.10%	0.10%	0.10%
Long-Term Interest Rate Projections	1.10%	1.20%	1.20%	1.25%
General Expenses & Professional Fees Inflation Projections	3.00%	3.00%	3.00%	3.00%
System Maintenance & Repairs Inflation Projections	3.00%	3.00%	3.00%	3.00%

GRANT WATER & SANITATION DISTRICT

Twenty-Five Year Revenue and Expense Projections		Projected Year 2016		Projected Year 2017		Projected Year 2018		Projected Year 2019	Projected Year 2020		
FUNDS AVAILABLE - BEGINNING OF YEAR:	\$	2,570,077	\$	2,790,327	\$	2,848,827	\$	2,974,664	\$ 3,098,455		
OPERATING REVENUES Service Fees:											
Residential: Single Family & Multi-Family		313,729		283,916		298,289		303,334	316,231		
Underdrain Fees		222,504		142,175		42,205		43,440	44,743		
Commercial		124,577		116,984	_	121,697	_	123,616	 128,028		
Total Service Fees		660,810		543,075	_	462,132	_	470,347	 488,973		
Total Other Income		30,008		28,550		29,391		30,256	 31,148		
TOTAL OPERATING REVENUES	\$	690,818	\$	571,625	\$	491,523	\$	500,603	\$ 520,121		
OPERATING EXPENDITURES											
General Expense, Insurance, Elections, Meetings, etc.		37,832		41,300		47,539		43,815	50,130		
Professional Services:		150,701		186,150		191,735		197,487	203,411		
Repairs & Maintenance - General		3,755		4,300		4,429		4,562	4,699		
Sewer Lines - Commercial Sewer Lines - Residential		23,931 48,135		68,216 129,484		70,262 135,368		71,870 139,429	73,526 143,612		
Underdrains		140.555		142.175		42,175		43,440	44.743		
TOTAL OPERATING EXPENDITURES	\$	414,409	\$	571,625	\$	491,523	\$	500,603	\$ 520,121		
NET INCREASE/(DECREASE) IN OPERATING FUNDS		\$276,409		\$0		\$0		\$0	\$0		
NON-OPERATING REVENUES											
CAPITAL REVENUES	\$	98,667	\$	269,000	\$	324,917	\$	322,870	\$ 314,241		
NON-OPERATING EXPENDITURES											
Tap Admin & Inspections CAPITAL IMPROVEMENTS & REPLACEMENTS		4,018		10,000							
Capital Projects Contingency		150,808		200,500		149,080 50,000		149,080 50.000	149,080 50,000		
containing and y						55,555		55,555	55,555		
CAPITAL IMPROVEMENTS & REPLACEMENTS	\$	154,826	\$	210,500	\$	199,080	\$	199,080	\$ 199,080		
NET INCREASE/(DECREASE) IN NON-OPERATING FUNDS	\$	(56,159)	\$	58,500		\$125,837		\$123,790	 \$115,161		
NET INCREASE/(DECREASE) IN FUNDS		\$220,250		\$58,501		\$125,837		\$123,790	\$115,161		
FUNDS AVAILABLE - END OF YEAR:	\$	2,790,327	\$	2,848,827	\$	2,974,664	\$	3,098,455	\$ 3,213,616		
Major Repairs Contingency (\$200,000 Target)	\$	200,000	\$	200,000	\$	200,000	\$	200,000	\$ 200,000		
CAPITAL REPLACEMENT RESERVES		2,440,327		2,498,827		2,624,664		2,748,455	2,863,616		
Operating Funds (\$150,000 Target)		150,000		150,000		150,000		150,000	150,000		
	Ś	2,790,327	Ś	2,848,827	Ś	2,974,664	Ś	3,098,455	\$ 3,213,616		

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Short-Term Interest Rate Projections	0.15%	0.15%	0.15%	0.15%	0.15%
Long-Term Interest Rate Projections	1.30%	1.30%	1.35%	1.35%	1.40%
General Expenses & Professional Fees Inflation Projections	3.00%	3.00%	3.00%	3.00%	3.00%
System Maintenance & Repairs Inflation Projections	3.00%	3.00%	3.00%	3.00%	3.00%

GRANT WATER & SANITATION DIST

Twenty-Five Year Revenue and Expense Projections		Projected Year 2021	Projected Year 2022		Projected Year 2023		Projected Year 2024		Projected Year 2025		
FUNDS AVAILABLE - BEGINNING OF YEAR:	\$	3,213,616	\$ 3,302,738	\$	3,381,294	\$	3,459,747	\$	3,530,016		
OPERATING REVENUES Service Fees:											
Residential: Single Family & Multi-Family		321.786	331,451		337,493		347,630		354,157		
Underdrain Fees		46,086	47,468		48,892		50,359		51,870		
Commercial		130,637	134,560		137,364		141,489		144,501		
Total Service Fees		498,508	513,479		523,749		539,478		550,528		
Total Other Income	-	32,067	 38,013	_	39,138	_	45,296	-	46,639		
TOTAL OPERATING REVENUES	\$	530,575	\$ 551,492	\$	562,887	\$	584,774	\$	597,167		
OPERATING EXPENDITURES											
General Expense, Insurance, Elections, Meetings, etc.		46,484	52,878		49,314		55,794		52,318		
Professional Services:		209,513	215,799		222,273		228,941		235,809		
Repairs & Maintenance - General		4,840	4,985		5,134		5,288		5,447		
Sewer Lines - Commercial		75,732	78,004		80,344		82,754		85,237		
Sewer Lines - Residential		147,921	152,358		156,929		161,637		166,486		
Underdrains		46,086	47,468		48,892		50,359		51,870		
TOTAL OPERATING EXPENDITURES	\$	530,575	\$ 551,492	\$	562,887	\$	584,774	\$	597,167		
NET INCREASE/(DECREASE) IN OPERATING FUNDS		\$0	\$0		\$0		\$0		\$0		
NON-OPERATING REVENUES											
CAPITAL REVENUES	\$	319,424	\$ 308,858	\$	308,755	\$	300,571	\$	299,629		
NON-OPERATING EXPENDITURES Tap Admin & Inspections CAPITAL IMPROVEMENTS & REPLACEMENTS											
Capital Projects		180,302	180,302		180,302		180,302		180,302		
Contingency		50,000	50,000		50,000		50,000		50,000		
CAPITAL IMPROVEMENTS & REPLACEMENTS	\$	230,302	\$ 230,302	\$	230,302	\$	230,302	\$	230,302		
NET INCREASE/(DECREASE) IN NON-OPERATING FUNDS		\$89,122	\$78,556		\$78,453		\$70,269		\$69,327		
NET INCREASE/(DECREASE) IN FUNDS		\$89,122	\$78,556		\$78,453		\$70,269		\$69,327		
FUNDS AVAILABLE - END OF YEAR:	\$	3,302,738	\$ 3,381,294	\$	3,459,747	\$	3,530,016	\$	3,599,342		
Major Repairs Contingency (\$200,000 Target)	\$	200,000	\$ 200,000	\$	200,000	\$	200,000	\$	200,000		
CAPITAL REPLACEMENT RESERVES Operating Funds (\$150,000 Target)		2,952,738 150,000	3,031,294 150,000		3,109,747 150,000		3,180,016 150,000	•	3,249,342 150,000		
	\$	3,302,738	\$ 3,381,294	\$	3,459,747	\$	3,530,016	Ś	3,599,342		

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Short-Term Interest Rate Projections	0.25%	0.35%	0.45%	0.55%	0.65%
Long-Term Interest Rate Projections	1.45%	1.45%	1.50%	1.50%	1.55%
General Expenses & Professional Fees Inflation Projections	3.00%	3.00%	3.00%	3.00%	3.00%
System Maintenance & Repairs Inflation Projections	3.00%	3.00%	3.00%	3.00%	3.00%

GRANT WATER & SANITATION DIST

Twenty-Five Year Revenue and Expense Projections		Projected Year 2026		Projected Year 2027		Projected Year 2028		Projected Year 2029		Projected Year 2030	
FUNDS AVAILABLE - BEGINNING OF YEAR: OPERATING REVENUES	\$	3,599,342	\$	3,628,566	\$	3,653,176	\$	3,669,192	\$	3,682,532	
Service Fees:											
Residential: Single Family & Multi-Family		364,793		371,834		383,000		390,586		402,314	
Underdrain Fees		53,426		55,029		56,680		58,380		60,131	
Commercial		148,840	_	152,073	_	156,638	_	160,105	_	164,911	
Total Service Fees	1	567,059	_	578,936		596,318	_	609,071	_	627,357	
Total Other Income		53,023		54,599		61,223		63,045		69,924	
TOTAL OPERATING REVENUES	\$	620,082	\$	633,534	\$	657,540	\$	672,117	\$	697,280	
OPERATING EXPENDITURES											
General Expense, Insurance, Elections, Meetings, etc.		58,887		55,504		62,169		58,884		65,650	
Professional Services:		242,884		250,170		257,675		265,405		273,368	
Repairs & Maintenance - General		5,611		5,779		5,952		6,131		6,315	
Sewer Lines - Commercial		87,794		90,428		93,141		95,935		98,813	
Sewer Lines - Residential		171,481		176,625		181,924		187,381		193,003	
Underdrains		53,426		55,029		56,680		58,380		60,131	
TOTAL OPERATING EXPENDITURES	\$	620,082	\$	633,534	\$	657,540	\$	672,117	\$	697,280	
NET INCREASE/(DECREASE) IN OPERATING FUNDS		\$0		\$0		\$0		\$0		\$0	
NON-OPERATING REVENUES											
CAPITAL REVENUES	\$	294,064	\$	289,450	\$	280,856	\$	278,180	\$	269,886	
NON-OPERATING EXPENDITURES Tap Admin & Inspections CAPITAL IMPROVEMENTS & REPLACEMENTS											
Capital Projects Contingency		214,840 50,000									
,		,		,		,		,			
CAPITAL IMPROVEMENTS & REPLACEMENTS	\$	264,840	\$	264,840	\$	264,840	\$	264,840	\$	264,840	
NET INCREASE/(DECREASE) IN NON-OPERATING FUNDS		\$29,224		\$24,610		\$16,016		\$13,340		\$5,046	
NET INCREASE/(DECREASE) IN FUNDS		\$29,224		\$24,610		\$16,016		\$13,340		\$5,046	
FUNDS AVAILABLE - END OF YEAR:	\$	3,628,566	\$	3,653,176	\$	3,669,192	\$	3,682,532	\$	3,687,578	
Major Repairs Contingency (\$200,000 Target)	\$	200,000	\$	200,000	\$	200,000	\$	200,000	\$	200,000	
CAPITAL REPLACEMENT RESERVES Operating Funds (\$150,000 Target)		3,278,566 150,000		3,303,176 150,000		3,319,192 150,000		3,332,532 150,000		3,337,578	
apa.ag . aaa (#150,000 talgot)	\$	3,628,566	\$	3,653,176	\$	3,669,192	\$	3,682,532	\$	3,687,578	

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Short-Term Interest Rate Projections	0.75%	0.85%	0.95%	1.05%	1.15%
Long-Term Interest Rate Projections	1.60%	1.65%	1.70%	1.75%	1.80%
General Expenses & Professional Fees Inflation Projections	3.00%	3.00%	3.00%	3.00%	3.00%
System Maintenance & Repairs Inflation Projections	3.00%	3.00%	3.00%	3.00%	3.00%

GRANT WATER & SANITATION DIST

Twenty-Five Year Revenue and Expense Projections		Projected Year 2031		Projected Year 2032	Projected Year 2033	Projected Year 2034	Projected Year 2035	
FUNDS AVAILABLE - BEGINNING OF YEAR:	\$	3,687,578	\$	3,704,283	\$ 3,712,575	\$ 3,720,128	\$ 3,724,489	
OPERATING REVENUES Service Fees:								
Residential: Single Family & Multi-Family		410,479		422,803	431,582	448,338	457,882	
Underdrain Fees		61,935		63,793	65,707	67,678	69,709	
Commercial	1	168,626		173,687	177,665	184,198	188,490	
Total Service Fees		641,040		660,284	674,954	700,214	716,081	
Total Other Income		72,008		79,156	81,519	 83,953	 86,461	
TOTAL OPERATING REVENUES	\$	713,049	\$	739,440	\$ 756,473	\$ 784,167	\$ 802,542	
OPERATING EXPENDITURES								
General Expense, Insurance, Elections, Meetings, etc.		62,470		69,344	66,274	73,263	70,310	
Professional Services:		281,569		290,016	298,716	307,678	316,908	
Repairs & Maintenance - General		6,504		6,699	6,900	7,107	7,320	
Sewer Lines - Commercial		101,777		104,831	107,976	111,215	114,551	
Sewer Lines - Residential		198,793		204,757	210,900	217,226	223,743	
Underdrains		61,935		63,793	65,707	67,678	69,709	
TOTAL OPERATING EXPENDITURES	\$	713,049	\$	739,440	\$ 756,473	\$ 784,167	\$ 802,542	
NET INCREASE/(DECREASE) IN OPERATING FUNDS		\$0		\$0	\$0	\$0	\$0	
NON-OPERATING REVENUES								
CAPITAL REVENUES	\$	268,038	\$	259,626	\$ 257,887	\$ 245,695	\$ 240,978	
NON-OPERATING EXPENDITURES Tap Admin & Inspections CAPITAL IMPROVEMENTS & REPLACEMENTS								
Capital Projects		201,334		201,334	201,334	201,334	201,334	
Contingency		50,000		50,000	49,000	40,000	35,000	
CAPITAL IMPROVEMENTS & REPLACEMENTS	\$	251,334	\$	251,334	\$ 250,334	\$ 241,334	\$ 236,334	
NET INCREASE/(DECREASE) IN NON-OPERATING FUNDS		\$16,704		\$8,292	\$7,553	\$4,361	\$4,644	
NET INCREASE/(DECREASE) IN FUNDS		\$16,704		\$8,292	\$7,553	\$4,361	\$4,644	
FUNDS AVAILABLE - END OF YEAR:	\$	3,704,283	\$	3,712,575	\$ 3,720,128	\$ 3,724,489	\$ 3,729,133	
Major Repairs Contingency (\$200,000 Target)	\$	200,000	\$	200,000	\$ 200,000	\$ 200,000	\$ 200,000	
CAPITAL REPLACEMENT RESERVES Operating Funds (\$150,000 Target)		3,354,283 150,000		3,362,575	3,370,128 150,000	3,374,489 150,000	3,379,133 150,000	
ODELAUTU FUTUS 13/130.000 TATUELT	Ш	150,000		150,000	150.000	120.000	150,000	

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Short-Term Interest Rate Projections	1.25%	1.35%	1.45%	1.55%	1.65%
Long-Term Interest Rate Projections	1.85%	1.90%	1.95%	2.00%	2.00%
General Expenses & Professional Fees Inflation Projections	3.00%	3.00%	3.00%	3.00%	3.00%
System Maintenance & Repairs Inflation Projections	3.00%	3.00%	3.00%	3.00%	3.00%

GRANT WATER & SANITATION DIST

Twenty-Five Year Revenue and Expense Projections		Projected Year 2036	Projected Year 2037		Projected Year 2038		Projected Year 2039	Projected Year 2040		
FUNDS AVAILABLE - BEGINNING OF YEAR: OPERATING REVENUES Service Fees:	\$	3,729,133	\$ 3,735,589	\$	3,752,187	\$	3,767,039	\$ 3,777,332		
Residential: Single Family & Multi-Family		471,627	481,869		496,332		507,315	522,541		
Underdrain Fees		71,800	73,954		76,173		78,458	78,458		
Commercial	II	194,147	 198,738		204,702		209,610	 215,900		
Total Service Fees	1	737,574	 754,561	_	777,208		795,383	 816,899		
Total Other Income		94,045	96,856		104,752		107,886	116,114		
TOTAL OPERATING REVENUES	\$	831,619	\$ 851,417	\$	881,960	\$	903,269	\$ 933,013		
OPERATING EXPENDITURES										
General Expense, Insurance, Elections, Meetings, etc.		77,420	74,592		81,830		79,135	86,509		
Professional Services:		326,415	336,208		346,294		356,683	367,383		
Repairs & Maintenance - General		7,540	7,766		7,999		8,239	8,486		
Sewer Lines - Commercial		117,988	121,528		125,173		128,929	132,796		
Sewer Lines - Residential		230,456	237,369		244,490		251,825	259,380		
Underdrains		71,800	73,954		76,173		78,458	78,458		
TOTAL OPERATING EXPENDITURES	\$	831,619	\$ 851,417	\$	881,960	\$	903,269	\$ 933,013		
NET INCREASE/(DECREASE) IN OPERATING FUNDS		\$0	\$0		\$0		\$0	\$0		
NON-OPERATING REVENUES										
CAPITAL REVENUES	\$	231,148	\$ 229,290	\$	219,544	\$	214,985	\$ 209,780		
NON-OPERATING EXPENDITURES Tap Admin & Inspections										
CAPITAL IMPROVEMENTS & REPLACEMENTS Capital Projects Contingency		204,692 20,000	204,692 8,000		204,692		204,692	204,692		
CAPITAL IMPROVEMENTS & REPLACEMENTS	\$	224,692	\$ 212,692	\$	204,692	\$	204,692	\$ 204,692		
NET INCREASE/(DECREASE) IN NON-OPERATING FUNDS		\$6,456	\$16,598		\$14,852		\$10,293	\$5,088		
NET INCREASE/(DECREASE) IN FUNDS		\$6,456	\$16,598		\$14,852		\$10,293	\$5,088		
FUNDS AVAILABLE - END OF YEAR:	\$	3,735,589	\$ 3,752,187	\$	3,767,039	\$	3,777,332	\$ 3,782,420		
Major Repairs Contingency (\$200,000 Target)	\$	200,000	\$ 200,000	\$	200,000	\$	200,000	\$ 200,000		
CAPITAL REPLACEMENT RESERVES		3,385,589	3,402,187		3,417,039	·	3,427,332	3,432,420		
CAPITAL REPLACEMENT RESERVES			.,,				-, ,			
Operating Funds (\$150,000 Target)		150,000	150,000		150,000		150,000	150,000		

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APPENDIX C

RECAP OF 25 YEAR CAPITAL IMPROVEMENTS PLAN COSTS PHASES I-V



Phase I (2016 - 2020)										
	Quantity	Anticipa			ticipated Total					
Improvement	Quantity	Units	Unit Cost		Cost					
Main Replacement	866	866 LF \$ 400.00		\$	346,400.00					
Point Repair	10	EA	\$ 15,000.00	\$	150,000.00					
Manhole Lining	50	EA	\$ 4,000.00	\$	200,000.00					
Chanson Plaza Pump 1	1	EA	\$ 15,000.00	\$	15,000.00					
Chanson Plaza Motor VFD	2	EA	\$ 5,000.00	\$	10,000.00					
Chanson Plaza Valves	1	EA	\$ 8,000.00	\$	8,000.00					
NE Lift Station Valves	2	EA	\$ 8,000.00	\$	16,000.00					
Underdrain Remediation	1	EA	\$ 100,000.00	\$	100,000.00					

Phase I Total = \$ 845,400.00 Phase I Total per Year = \$ 169,080.00

	Phase II (2021 - 2025)										
Quantity		Units	Α	nticipated	Ant	icipated Total	R	lound Unit	D	ound Total Cost	
Improvement	Quantity	Ullits	Unit Cost		Cost		Cost		KC	duna Total Cost	
Main Replacement	949	LF	\$	488.40	\$	463,490.31	\$	490.00	\$	465,010.00	
Point Repair	10	EA	\$	18,314.95	\$	183,149.49	\$	18,300.00	\$	183,000.00	
Manhole Lining	48	EA	\$	4,883.99	\$	234,431.35	\$	4,900.00	\$	235,200.00	
Chanson Plaza Pump 2	1	EA	\$	18,314.95	\$	18,314.95	\$	18,300.00	\$	18,300.00	

Phase II Total = \$ 899,386.09 \$ 901,510.00 Phase II Total per Year = \$ 179,877.22 \$ 180,302.00

	Phase III (2026 - 2030)										
	Quantity	Units	Α	nticipated	Ant	icipated Total	R	ound Unit	D.o.	und Total Cost	
Improvement	Quantity	Ullits	Unit Cost		Cost			Cost	KO	una rotal Cost	
Main Replacement	1,119	LF	\$	596.33	\$	667,296.71	\$	600.00	\$	671,400.00	
Point Repair	10	EA	\$	22,362.49	\$	223,624.90	\$	22,350.00	\$	223,500.00	
Manhole Lining	10	EA	\$	5,963.33	\$	59,633.31	\$	6,000.00	\$	60,000.00	
NE Lift Station Generator	1	EA	\$	59,633.31	\$	59,633.31	\$	59,650.00	\$	59,650.00	
Chanson Plaza Generator	1	EA	\$	59,633.31	\$	59,633.31	\$	59,650.00	\$	59,650.00	

Phase III Total = \$ 1,069,821.53 \$ 1,074,200.00 Phase III Total per Year = \$ 213,964.31 \$ 214,840.00

	Quantity	Units	Anticipated	An	ticipated Total	Round Unit		Round Total Cost	
Improvement		Units	Unit Cost		Cost		Cost	Nouriu Toldi Cost	
Main Replacement	749	LF	\$ 728.12	\$	545,362.37	\$	730.00	\$	546,770.00
Point Repair	10	EA	\$ 27,304.52	\$	273,045.24	\$	27,300.00	\$	273,000.00
Manhole Lining	10	EA	\$ 7,281.21	\$	72,812.07	\$	7,300.00	\$	73,000.00
NE Lift Station Pump	2	EA	\$ 27,304.52	\$	54,609.05	\$	27,300.00	\$	54,600.00
NE Lift Station Level Sensor	1	EA	\$ 16,018.65	\$	16,018.65	\$	16,000.00	\$	16,000.00
Chanson Plaza Level Sensor	1	EA	\$ 16,018.65	\$	16,018.65	\$	16,000.00	\$	16,000.00
Chanson Plaza Pump 1	1	EA	\$ 27,304.52	\$	27,304.52	\$	27,300.00	\$	27,300.00

Phase IV Total = \$ 1,005,170.56 \$ 1,006,670.00 Phase IV Total per Year = \$ 201,034.11 \$ 201,334.00

Improvement	Quantity	Units	Anticipated	Anticipated Total	Round Unit	Round Total Cost
			Unit Cost	Cost	Cost	Round Total Cost
Main Replacement	588	LF	\$ 889.03	\$ 522,751.31	\$ 890.00	\$ 523,320.00
Point Repair	10	EA	\$ 33,338.73	\$ 333,387.31	\$ 33,340.00	\$ 333,400.00
Manhole Lining	10	EA	\$ 8,890.33	\$ 88,903.28	\$ 8,900.00	\$ 89,000.00
NE Lift Station Motor VFD	2	EA	\$ 11,112.91	\$ 22,225.82	\$ 11,100.00	\$ 22,200.00
Chanson Plaza Pump 2	1	EA	\$ 33,338.73	\$ 33,338.73	\$ 33,340.00	\$ 33,340.00
Chanson Plaza Motor VFD	2	EA	\$ 11,112.91	\$ 22,225.82	\$ 11,100.00	\$ 22,200.00
Chanson Plaza Valves	1	EA	\$17,780.66	\$ 17,780.66	\$ 17,800.00	\$ 17,800.00
NE Lift Station Valves	2	EA	\$17,780.66	\$ 35,561.31	\$ 17,800.00	\$ 35,600.00

Phase V Total = \$ 1,022,832.28 \$ 1,023,460.00 Phase V Total per Year = \$ 204,566.46 \$ 204,692.00